

HR8:1.3
Version 6

JOB DESCRIPTION

APPENDIX C

Before completing this form, please read the BTP 'Guide to writing job descriptions for Police Staff roles' Appendix B to the SOP.

A. POST DETAILS:

Job Title: Commercial and Procurement Manager Current Grade: B003

Department: Finance and Procurement Area: FHQ
Reports To: Senior Commercial and Procurement Manager No of Posts: 3

Level of

vetting: MV Post Number: XXXX

B. PURPOSE OF THE POST: Why the post exists and what it has to achieve

The post holder will be a member of the Commercial and Procurement Management team. The post holder will be responsible for:

- Contributing to the development of effective commercial processes and governance, reporting and insight which ensure management control and comply with the appropriate legal and regulatory requirements
- Delivering on the continued development of the organisations procurement strategy
- Delivering a high quality procurement service to the organisation
- Executing the overall commercial procurement programmes, delivering specific operational plans and agreed objectives; improving supplier performance, mitigating risk and maximising contract value
- Contributing to the development of a procurement scorecard approach that provides analysis, insight and key metrics as well as monitoring, reporting and promoting effective financial and supplier controls across BTP's activities
- Participating in the management of complex contract negotiations and demonstrating commercial acumen in the negotiation and drafting of contracts that promote performance management, low costs and higher service levels
- Contributing to the analysis of organisational needs and production of innovative solutions through identifying and benchmarking key trends, savings and procurement opportunities that act as a catalyst for new initiatives and strategies.



HR8:1.3
Version 6

C. DIMENSIONS OF THE POST The key statistics associated with the post Financial – Direct or Non-Direct

- Managing the procurement of goods, services and works on behalf of the organisation that may aggregate in excess of £10m per annum to achieve 5% efficiency savings and value improvement
- As appropriate, and as yet to be defined, involvement in managing and monitoring the Government procurement card scheme with a spend of approx. £2.5m per annum
- Responsible for procurement approval in purchasing decisions in accordance with the Letter of Delegation;
- Developing category team management of savings targets of £0.5m pa that link to the medium term financial plan with annually agreed personal savings and value improvement targets.

Staff Responsibilities - Direct or Non-Direct

- To be confirmed on appointment and as may develop over time
- Indirect Supporting stakeholders, specifiers and Senior Responsible Officers
- Indirect Finance team members to identify opportunities, provide data and reporting to underpin on budget management performance

Any Other Statistical Data

- Procurement dashboard, payment performance stats, procurement pipeline
- Horizon / planned category activity
- Supply performance analysis



HR8:1.3
Version 6

- D. PRINCIPAL ACCOUNTABILITIES: What the job is accountable for and required to deliver
 - To advise and support as required Authority Members, Chief Officers, Directors, Heads of Service and Managers across the organisation on procurement matters, including legislation, Central Government (CG) guidance and UK and EU regulations; category management; quality, volume and price analysis, evaluation and monitoring; sourcing strategy, market trends and intelligence; innovation; supplier offerings; and how to document service requirements for contractual purposes to maximise value for money.
 - To interpret the corporate and service policies, strategies, business plans and programmes of the organisation and to ensure delivery of measures that deliver cost effective to support these policies.

Procurement

- Participate in the identification, development, maintenance, communication and execution
 of procurement strategies, structures, processes, policies and procedures, including the
 corporate procurement strategy, and the organisational pipeline of major procurement
 activity, to enable optimisation of value to the organisation.
- Managing procurement activity, including ensuring the timely delivery of procurement aspects of projects, within budget and take a key role in managing the competitive procurement process for organisations programmes, ensuring compliance with CG guidance and UK and EU regulations.
- Providing procurement expertise and advice to Senior Managers and Service Managers to procure goods and services that are the best value for money option for the organisation.
- To advise internal clients (senior managers and service managers) on procurement, rules and regulations and ensuring that they operate in accordance with modern good practice.
- Undertake supply chain analysis and maintain a holistic approach to supply chain management
- Monitor compliance with statutory and regulatory framework for the organisations procurement policies and procedures
- Contribute to reporting of the procurement scorecard approach and providing analysis, insight and key metrics as well as monitoring, reporting and promoting effective financial and supplier controls across BTP's activities

Commercial activity

- Executing the category and project based commercial procurement programmes, delivering specific operational plans and agreed objectives; improving supplier performance, mitigating risk and maximising contract value
- Analysing the procurement scorecard to provide analysis and insight to senior managers.
- Implementing, monitoring and reporting and promoting effective financial and supplier controls across BTP's activities
- Leading complex contract negotiations and demonstrating commercial acumen in the negotiation and drafting of contracts that promote performance management, lower costs and higher service levels
- Analysis of business needs and production of innovative solutions through identifying and



HR8:1.3

benchmarking key trends, savings and procurement opportunities, in particular those that act as a catalyst for new initiatives and strategies.

Compliance

- Implementing and monitoring commercial processes and governance, reporting, analysis and insight which ensure management control and comply with the appropriate legal and regulatory requirements
- Implementing and monitoring procurement processes and controls in the E-Proc /MIS/ Efins system

Team working

- Task managing other team members undertaking work with the post-holder, providing effective feedback to those managed and their line managers.
- Working in partnership with colleagues to manage and develop Finance and Commercial team members as a group.

Working flexibly

- Undertaking such other projects and 'business as usual' activities as assigned
- · Planning their own work and of the team to respond to changing priorities

Managing change

- Assisting in leading the team through organisational and process-related change
- Contributing to the Force's Efficiency Plan, including implementation of relevant changes within the Department

Communicating effectively

- Be an ambassador for the team, representing the team members of Commercial and Procurement as required
- Communicating effectively orally and in writing, within the Department, elsewhere within the BTP and with other stakeholders
- Adapting communication style to reflect the circumstances, including communicating technical information in an accessible way to non-commercial and procurement team members



HR8:1.3
Version 6

E. DECISION MAKING:

Make decisions

- Responsible for participation in making decisions on the shape of BTPs Procurement Strategy, including implementation of legislation, regulations and similar matters.
- Resource planning participation for the procurement pipeline and allocation of resources for major projects.
- Develop opportunities for making savings on non-pay spend
- Assessing the costs and benefits of implementing procurement rules and advising team members of Commercial and Procurement accordingly;
- Advising budget holders and managers on the most appropriate contractual terms before they enter into major contracts

Significant say in decisions

 With all specifiers, relationship owners and SROs at all significant management reviews both internal and external.

F. CONTACT WITH OTHERS: The frequent contacts the post holder has with others and for what purpose Internal

Deputy Director Commercial and Procurement, Finance Director, Heads of Service, Director of Capability and Resources, Chief Officers, Area Commanders, Service Managers, Budget holders, Contract Owners, Senior Responsible Officers, Contract Management Steering Group, Buyers in divisions, Information Security, Service Improvement Board, Force Executive Board.

External

As required with BTPA Chief Executive, BTPA Treasurer, BTPA Authority Members, Internal Auditors, External Auditors, and other Police forces, suppliers.



HR8:1.3
Version 6

G. REQUIREMENTS: The skills, knowledge, experience, qualifications and training required to perform the job. Essential Criteria:

Qualifications and Training:

A fully qualified member of Chartered Institute of Purchasing (MCIP) or equivalent or (internal candidate only) commitment to working towards this qualification level within 2 years Complies with the CPD requirements of their professional body.

BTP remains committed to development of team members and will fund training support as appropriate and in line with the BTP policy.

Experience:

- Broad experience in a senior position within a Procurement, Commercial or Contract Management function.
- Wide experience of strategic procurement in a complex and/ or geographically dispersed organisation
- Sound understanding and proven experience of the delivery of efficiency in a procurement environment
- Emerging track record of building strong relationships with a wide range of internal and external organisations, partners and stakeholders working together to deliver successful outcomes
- Proven experience of working as part of a management team to ensure that corporate aims and objectives of the organisation are achieved
- Management experience
- Experience of using databases and excellent excel skills
- Experience of using a E-proc/ERP/MIS systems
- Reporting on procurement matters clearly and concisely in writing and orally.
- Identifying the main issues in problems, clarify understanding or stakeholder expectations, to seek best option.



HR8:1.3
Version 6

Skills

- Effective negotiation skills within a commercial environment and a good understanding of commercial priorities and the realities
- Emerging Ability to influence senior stakeholders and build relationship across complex disciplines
- Strategic approach to fostering effective supplier relationships through efficient planning, development and management
- Ability to confidently participate in the identification, planning and delivery of cost management, negotiation strategies and techniques
- Ability to balance commercial pace with appropriate governance rigor in all procurement and commercial initiatives
- Good knowledge of legislation and procurement best practice
- Experience of delivering e-Procurement systems and tools (Reverse Auction), electronic requisition to pay systems, contract management, ERP/MIS/ Efins
- Evidence of implementation of innovation bringing and delivering new approaches and ideas
- Confidence and commercial acumen, with excellent all round communication and interpersonal skills
- **Innovation:** Encouraging a culture of innovation focused on adding value give people space to think creatively.
- **Leadership**: Confidently engage with stakeholders and colleagues at all levels to engender commitment to goals and improvements.
- Team working: Actively build and maintain a network of colleagues and contacts to achieve progress on objectives and shared interests. Taking a strategic perspective to identifying the capability needs of the Department and identifying and nurturing future team members
- Value added: Embed a culture of value for money across the organisation and within the team. Working collaboratively across boundaries to ensure that the organisation maximises its strategic outcomes within the resources available.
- Active: Identify opportunities and participate in leading on service improvements (including new technology) comparing the finance service against industry best practice and identify improvements, as well as ensuring our processes meet legal and regulatory requirements



HR8:1.3
Version 6

Knowledge

- Awareness of the challenges facing public sector services and the role that procurement can play in delivering efficiency savings and ensuring effective service delivery
- Good commercial skills and awareness
- Good knowledge of commercial and procurement legislation, related EU directives and UK regulations
- Understanding of category management and how it can be applied to public sector services and procurement

Desired Criteria:

Qualifications and Training:

Experience:

- Understanding of central government or public sector commercial and procurement management and reporting
- Management of projects and finance management.

Skills:

- Significant post-qualification experience in a commercial and procurement manager role.
- Management and use of ERP systems.
- Understanding the organisation's strategic and commercial aims and objectives, and communicate them to colleagues.

Knowledge:

- Awareness of the challenges facing police services and the role that procurement can play in delivering efficiency savings and ensuring effective service delivery
- Understanding of category management and how it can be applied to police services and commercial and procurement activities.

H. ANY ADDITIONAL INFORMATION: Information relevant to the role, including any particularly challenging/ difficult aspects of the job. If competencies have been developed for this post, these can be listed here.

I. AUTHORISATION DETAILS

Prepared By: Deputy Director Commercial and Procurement Date: 21/11/2016

Area Commander /FHQ
HoD:
Finance Director
Date: 21/11/2016

Evaluation Panel: Date: